

THE AUSTRALIAN **FINANCIAL REVIEW**  
CONFERENCES

# CORPORATE GOVERNANCE SUMMIT

*Making sense of the changing regulatory framework*

**26 - 27 November 2002 - Hilton Sydney**

**KEY CONTRIBUTIONS FROM:**



Dick Warburton,  
Chairman, **David Jones, Caltex Australia**



John Ralph,  
Chairman, **Commonwealth Bank of Australia**,  
Deputy Chairman, **Telstra**



M John Phillips,  
Chairman, **AGL**,  
Chairman, **IBJ Australia Bank Ltd**



Anne Keating, Director, **S.T.W. Communications Ltd, Macquarie Leisure Management Ltd and Omni Leisure Operations Ltd**. Member, advisory boards of **ABN Amro** and **E.Piphany Asia Pacific**. Former board member, **NRMA**



The Hon Nick Greiner AC,  
Chairman, **Baulderstone Hornibrook**,  
Chairman, **British American Tobacco**.  
Former Premier and Treasurer of New South Wales



Tom Pockett,  
Chief Financial Officer,  
**Woolworths Ltd**



Dieter Adamsas, Chief Financial Officer and Deputy CEO, **Leighton Holdings**



Doug Bailey, Chief Financial Officer,  
**Woodside Australia Energy**

**GOVERNMENT AND REGULATORY PERSPECTIVES FROM:**



Senator The Hon Helen Coonan,  
**Minister for Revenue**  
**Assistant Treasurer**



Senator The Hon Ian Campbell,  
**Parliamentary Secretary to the Treasurer**



The Hon Bob McMullan MP,  
**Shadow Treasurer**



Professor Berna Collier,  
Commissioner,  
**Australian Securities and Investments Commission**



Professor Allan Fels AO,  
Chairman,  
**ACCC**

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# Making sense of the change

DAY  
ONE:

26TH NOVEMBER 2002

8:00 Registration & Morning Coffee

8:45 Opening remarks from the Chair

## 9:00 Keynote Ministerial Address

- ❖ The role of taxation changes in supporting Australia's economic performance and good corporate governance

Senator The Hon Helen Coonan,  
Minister for Revenue and Assistant Treasurer



## 9:30 Ensuring Sound Governance and Responding to Pressures for Board Composition and Structure Changes

- ❖ How does a company ensure it is identifiable as well governed?
- ❖ Keeping shareholder value a top priority of the board
- ❖ Forming a board to ensure sound governance and happy shareholders

The Hon Nick Greiner AC,  
Chairman - Baulderstone Hornibrook,  
Chairman - British American Tobacco,  
Deputy Chairman - Stockland Trust Group,  
Director - QBE Insurance,  
Director - McGuigan Simeon Wines,  
Former Premier and Treasurer of New South Wales



## 10:10 Policing Corporate Activity: The ACCC and the Review of the Trade Practices Act

- ❖ The role of the ACCC and the Trade Practices Act in corporate governance
- ❖ The potential outcomes of the Trade Practices Act review and what it means for corporate governance in Australia
- ❖ A review of corporate justice and co-operation between the governing bodies

Professor Allan Fels AO, Chairman,  
ACCC



10:50 Morning tea

## 11:10 Keynote Address

- ❖ Federal opposition perspective
- ❖ A critical review of the current debate

The Hon Bob McMullan,  
Shadow Treasurer



## 11:40 The Role of the CFO

- ❖ Strategist or bean counter? A look at the potential effects of scandal and regulatory change on the role of the CFO

Tom Pockett, Chief Financial Officer,  
Woolworths  
National President Group of 100



## 12:20 Evolution of the CFO

- ❖ The evolution of the role from accountant to financial manager
- ❖ The implications of recent corporate governance issues on the role

Dieter Adamsas, Chief Financial Officer and  
Deputy Chief Executive Officer,  
Leighton Holdings,  
CFO Magazine's CFO of the Year



13:00 Lunch

## 14:20 Outcomes of The Ramsay Report: An Update of the Impact of the Report on Corporate Governance

- ❖ Issues impacting on the role of the auditor
- ❖ The role of the audit committee in ensuring unbiased, independent auditing

Professor Ian Ramsay, Director of the  
Centre for Corporate Law and Securities Regulation &  
Dean of the Law School,  
The University of Melbourne,  
Head of the Federal Government's Inquiry  
into Auditor Independence



## 14:50 A Commentary on the Ramsay Report: Roundtable Response to the Suggestion of Auditor Independence

Professor Ian Ramsay, Director of the  
Centre for Corporate Law and Securities  
Regulation & Dean of the Law School,  
The University of Melbourne



Domenic Martino, Chief Executive Officer,  
Deloitte Touche Tohmatsu



Doug Bailey, Chief Financial Officer,  
Woodside Australia Energy



Professor David Boymal, National Director  
of Accounting and Auditing Standards,  
Ernst and Young



16:00 Afternoon tea

## 16:15 The Pathway to IASB Standards in 2005

- ❖ Coming soon - new and revised standards
- ❖ The objective - high quality, transparent and comparable financial reporting
- ❖ Managing the change - transition or "big bang"?
- ❖ Will SMEs cope?
- ❖ Influencing the future accounting standard setting process

Keith Alfredson, Chairman,  
Australian Accounting Standards Board



16:55 Closing remarks from the Chair

17:10 Close of day one

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DAY  
TWO:

27TH NOVEMBER 2002

8:15 Registration & Morning Coffee

8:50 Opening remarks from the Chair

## 9:10 Keynote Address

- ❖ A review of audit regulation and the wider corporate disclosure framework
- ❖ A framework for the new regime
- ❖ Ensuring Australia's competitiveness is enhanced and not hampered

Senator The Hon Ian Campbell,  
Parliamentary Secretary to the Treasurer



## 9:50 Economic Outlook in a Changing Regulatory Environment

- ❖ An overview of Australia's economic prospects in light of the recent debate over corporate governance

Dr Chris Caton, Chief Economist,  
BT Funds Management



10:30 Morning tea

## 10:50 The Role of the Financial Reporting Council and the Move to IASB Standards

Jeffrey Lucy, Chairman,  
Financial Reporting Council



## 11:30 Continuous Disclosure Obligations

- ❖ The role of ASX in corporate governance
- ❖ The purpose and objectives of the Corporate Governance Council
- ❖ Improvements in the quality and delivery of information to investors - changes to ASX's disclosure framework.

Susan Bray, National Coordinator - Market Integrity,  
Australian Stock Exchange



12:10 Lunch

## 13:30 The Role of ASIC in Corporate Governance

- ❖ Continuous disclosure and the civil penalty regime
- ❖ Corporate governance in Australia - ASIC enforcement action and its impact on developing a culture of compliance
- ❖ US corporate governance reactions - are US conditions/developments replicable here?
- ❖ The auditing debate - part of the broader corporate governance issues

Professor Berna Collier, Commissioner,  
Australian Securities and Investments Commission



## 14:10 Roundtable Discussion:

### The Future of Corporate Governance and Director's Disclosure

Anne Keating, Director, S.T.W. Communications Ltd, Macquarie Leisure Management Ltd and Omni Leisure Operations Ltd. Member Advisory boards of ABN Amro and E.Piphany Asia Pacific. Former General Manager, United Airlines. Former board member, NRMA



Dick Warburton, Chairman, David Jones, Caltex Australia Ltd, Aurion Gold and Board of Taxation. Director, Reserve Bank of Australia, Southcorp Ltd, Tabcorp Holdings Ltd and Nufarm Ltd



John T Ralph AC, Chairman, Commonwealth Bank of Australia; Pacific Dunlop Ltd; Deputy Chairman, Telstra Corporation Ltd; Member, Board of Melbourne Business School and Board of Advisers of the Global Corporate Governance Advisory Board Egon Zehnder International



M John Phillips, Chairman, AGL; IBJ Australia Bank Ltd, Foreign Investment Review Board; Chancellor of the University of Western Sydney and Chairman of Australian Charities Fund; Formerly Deputy Governor and Deputy Chairman of the Reserve Bank of Australia



15:30 Afternoon tea

## 15:50 Expensing Executive Options and Remuneration and Independence of the Board

- ❖ Expensing executive options and remuneration and independence of the board
- ❖ A review of accounting practices
- ❖ Responding to demand for disclosure of executive payments
- ❖ Maintaining the right to reward

Ted Rofe, Chairman,  
Australian Shareholders Association



16:30 Closing remarks from the Chair

16:40 Close of conference



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*Including key contributions from:*

Senator the Hon Helen Coonan  
Senator the Hon Ian Campbell  
The Hon Bob McMullan  
Professor Allan Fels AO  
The Hon Nick Greiner AC  
Dick Warburton

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